Tender MOZ22005-10041

MEL Framework with Baseline report and MEL tools
Country: Mozambique
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1 **General point**

1.1 **Deviations from the General Implementing Rules**

Point 4 “Specific contractual provisions” of these tender documents includes the administrative and contractual terms that apply to this public contract as a deviation of the ‘General Implementing Rules of public contracts’ (Royal Decree of 14 January 2013) or as a complement or an elaboration thereof.

These tender documents do derogate from Art. 25-33 of the General Implementing Rules (see point 4.8 “Performance bond (Art. 25-33)”). These deviations are founded on the idea of providing possible local tenderers with an opportunity to submit a tender.

1.2 **Contracting authority**

The contracting authority of this public contract is Enabel, Belgian development agency, further called “Enabel”, public-law company with social purposes, with its registered office at Rue Haute 147, 1000 Brussels in Belgium (enterprise number 0264.814.354, RPM/RPR Brussels).

Enabel, supports the developing countries in the fight against poverty on behalf of the Belgian government. In addition to this public service mission, Enabel also performs services for other national and international organisations contributing to sustainable human development. Moreover, Enabel can also perform other development cooperation missions at the request of public interest organisations, and it can develop its own activities to contribute towards realization of its objectives.

For this public contract, Enabel is represented by Ms. Sandra GALBUSERA, Resident Representative of Enabel in Mozambique.

1.3 **Institutional framework of Enabel**

The general reference framework under which Enabel operates is the Belgian Law of 19 March 2013 on Development Cooperation¹, the Belgian Law of 21 December 1998 establishing the Belgian Technical Cooperation as a public-law company² as well as the Belgian Law of 23 November 2017³ changing the name of the Belgian Technical Cooperation and defining the missions and functioning of Enabel, the Belgian development agency.

The following developments are also a leitmotiv in Enabel operations: We mention as main examples:

- In the field of international cooperation: The United Nations Sustainable Development Goals and the Paris Declaration on the harmonisation and alignment of aid are important touchstones.

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¹ Belgian Official Gazette of 26 March 2013
² Belgian Gazette of 30 December 1998
³ Belgian Official Gazette of 11 December 2017
⁴ Belgian Official Gazette of 18 November 2008
• In the field of Human Rights: The United Nations’ Universal Declaration of Human Rights (1948) as well as the 8 basic conventions of the International Labour Organisation\(^5\) on Freedom of Association (C. n°87), on the Right to Organise and Collective Bargaining (C. n°98), on Forced Labour (C. n°29 and 105), on Equal Remuneration and on Discrimination in Respect of Employment (C. n°100 and 111), on Minimum Age for Admission to Employment (C. n°138), on the Prohibition of the Worst Forms of Child Labour (C. n°182);

• In the field of respecting the environment: The Climate Change Framework Convention in Paris, 12 December 2015;

• The first Management Contract concluded between Enabel and the Belgian Federal State, approved by the Royal Decree of 17 December 2017, that sets out the rules and the special conditions for the execution of public service tasks by Enabel on behalf of the Belgian State.

1.4 Rules governing the public contract

This public contract shall be governed by the Belgian law, among others:

• The Law of 17 June 2016 on public procurement\(^6\);

• The Law of 17 June 2013 on motivation, information and remedies in respect of public contracts and certain works, supply and service contracts\(^7\);

• The Royal Decree of 18 April 2017 concerning the award of public works, supply and service contracts in the classical sector\(^8\);

• The Royal Decree of 14 January 2013 establishing the General Implementing Rules of public contracts\(^9\);

• Circulars of the Prime Minister with regards to public contracts\(^6\);

• Enabel’s Policy regarding sexual exploitation and abuse – June 2019;

• Enabel’s Policy regarding fraud and corruption risk management – June 2019;

• Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data (General Data Protection Regulation – ‘GDPR’), and repealing Directive 95/46/EC.

• Law of 30 July 2018 on the protection of natural persons with regard to the processing of personal data.

All Belgian regulations on public contracts can be consulted on [www.publicprocurement.be](http://www.publicprocurement.be); Enabel’s Code of Conduct and the policies mentioned above can be consulted on Enabel’s website via [https://www.enabel.be/who-we-are/integrity](https://www.enabel.be/who-we-are/integrity)

1.5 Definitions

The following definitions shall be used for the purposes of this contract:

• **Contractor / service provider**: The tenderer to whom the contract is awarded;

• **Contracting authority**: Enabel, represented by the Resident Representative of Enabel in Mozambique;

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\(^1\) [http://www.ilo.org/ilolex/english/convdisp1.htm](http://www.ilo.org/ilolex/english/convdisp1.htm).

\(^2\) Belgian Official Gazette of 14 July 2016.

\(^3\) Belgian Official Gazette of 21 June 2013.

\(^4\) Belgian Official Gazette of 09 May 2017.

\(^5\) Belgian Official Gazette of 14 February 2013.
• **Corrupt practices**: The offer of a bribe, gift, gratuity or commission to any person as an inducement or reward for performing or refraining from any act relating to the award of a contract or implementation of a contract already concluded with the contracting authority;

• **Days**: In the absence of any indication in this regard in the tender documents and the applicable regulations, all days should be interpreted as calendar days;

• **General Implementing Rules**: Rules given in the Royal Decree of 14 January 2013 establishing the general rules for the performance of public contracts;

• **Litigation**: Court action;

• **Technical specifications/Terms of Reference**: A specification in a document defining the characteristics of a product or a service, such as the quality levels, the environmental and climate performance levels, the design for all kinds of needs, including access for people with disabilities, and the evaluation of conformity, the product performance, the use of the product, the safety or dimensions, as well as requirements applicable to the product as regards the name under which it is sold, the terminology, symbols, the testing and test methods, the packaging, the marking or labelling, instructions for use, the production processes and methods at any stage of the life cycle of the supply or service, as well as the evaluation and conformity procedures;

• **Tender**: The commitment of the tenderer to perform the public contract under the conditions that he has submitted;

• **Tenderer**: The economic operator that submits a tender;

• **Tender documents**: This document and its annexes and the documents it refers to;

• **Variant**: An alternative method for the design or the performance that is introduced either at the demand of the contracting authority, or at the initiative of the tenderer.

• **Option**: A minor and not strictly necessary element for the performance of the procurement contract, which is introduced either at the demand of the contracting authority, or at the initiative of the tenderer;

• **Subcontractor in the meaning of public procurement regulations**: The economic operator proposed by a tenderer or contractor to perform part of the contract. The subcontractor is understood as the economic operator with the capacity which the applicant or tenderer relies upon or to whom he entrusts all or part of his engagements.

• **Controller in the meaning of the GDPR**: The natural or legal person, public authority, agency or other body which, alone or jointly with others, determines the purposes and means of the processing of personal data.

• **Sub-contractor or processor in the meaning of the GDPR**: A natural or legal person, public authority, agency or other body which processes personal data on behalf of the controller.

• **Recipient in the meaning of the GDPR**: A natural or legal person, public authority, agency or another body, to which the personal data are disclosed, whether a third party or not.

• **Personal data**: Any information relating to an identified or identifiable natural person (‘data subject’); an identifiable natural person is one who can be
identified, directly or indirectly, in particular by reference to an identifier such as a name, an identification number, location data, an online identifier or to one or more factors specific to the physical, physiological, genetic, mental, economic, cultural or social identity of that natural person.

1.6 Processing of personal data by the contracting authority and confidentiality

1.6.1 Processing of personal data by the contracting authority
The contracting authority undertakes to process the personal data that are communicated to it in response to the Call for Tenders with the greatest care, in accordance with legislation on the protection of personal data (General Data Protection Regulation, GDPR). Where the Belgian law of 30 July 2018 on the protection of natural persons with regard to the processing of personal data contains stricter provisions, the contracting authority will act in accordance with said law.

1.6.2 Confidentiality
The tenderer or contractor and Enabel are bound to secrecy vis-à-vis third parties with regards to any confidential information obtained within the framework of this public contract and will only divulge such information to third parties after receiving the prior written consent of the other party. They will disclose this confidential information only among appointed parties involved in the assignment. They guarantee that said appointed parties will be adequately informed of their obligations in respect of the confidential nature of the information and that they shall comply therewith.

PRIVACY NOTICE OF ENABEL: Enabel takes your privacy serious. We undertake to protect and process your personal data with due care, transparently and in strict compliance with privacy protection legislation. See also: https://www.enabel.be/gdpr-privacy-notice

1.7 Deontological obligations

1.7.1. Any failure to comply with one or more of the deontological clauses may lead to the exclusion of the candidate, tenderer or contractor from other public procurement contracts for Enabel.

1.7.2. For the duration of the procurement contract, the contractor and his staff respect human rights and undertake not to go against political, cultural or religious customs of the beneficiary country. The tenderer or contractor is bound to respect fundamental labour standards, which are internationally agreed upon by the International Labour Organisation (ILO), namely the conventions on union freedom and collective bargaining, on the elimination of forced and obligatory labour, on the elimination of employment and professional discrimination and on the abolition of child labour.

1.7.3. In accordance with Enabel's Policy regarding sexual exploitation and abuse, the contractor and his staff have the duty to behave in an irreproachable manner towards the beneficiaries of the projects and towards the local population in
general. They must abstain from any acts that could be considered a form of sexual exploitation or abuse and they must abide by the basic principles and guidelines laid down in this policy.

1.7.4. Any attempt of a candidate or a tenderer to obtain confidential information, to proceed to illicit arrangements with competitors or to influence the evaluation committee or the contracting authority during the investigation, clarification, evaluation and comparison of tenders and candidate’s procedure will lead to the rejection of the application or the tender.

1.7.5. Moreover, in order to avoid any impression of risk of partiality or connivance in the follow-up and control of the performance of the procurement contract, it is strictly forbidden to the contractor to offer, directly or indirectly, gifts, meals or any other material or immaterial advantage, of whatever value, to agents of the contracting authority who are concerned, directly or indirectly, by the follow-up and/or control of the performance of the procurement contract, regardless of their hierarchical rank.

1.7.6. The contractor of the procurement contract commits to supply, upon the demand of the contracting authority, any supporting documents related to the performance conditions of the contract. The contracting authority will be allowed to proceed to any control, on paperwork or on site, which it considers necessary to collect evidence to support the presumption of unusual commercial expenditure. Depending on the gravity of the facts observed, the contractor having paid unusual commercial expenditure is liable to have its contract cancelled or to be permanently excluded from receiving funds.

1.7.7. In accordance with Enabel’s Policy regarding sexual exploitation and abuse of June 2019 and Enabel’s Policy regarding fraud and corruption risk management complaints relating to issues of integrity (fraud, corruption, etc.) must be sent to the Integrity desk via [https://www.enabel.be/report-an-integrity-problem](https://www.enabel.be/report-an-integrity-problem)

1.8 Applicable law and competent court

The public contract must be performed and interpreted according to Belgian law. The parties commit to sincerely perform their engagements to ensure the good performance of this contract.
In case of litigation or divergence of opinion between the contracting authority and the contractor, the parties will consult each other to find a solution.
If agreement is lacking, the Brussels courts are the only courts competent to resolve the matter. See also point 4.17 “Litigation (Art. 73)”.
2 Object and scope of the contract

2.1 Type of contract
Public contract of services.

2.2 Object and scope of the contract.
MEL framework with the integration of baseline and target values services (LOT 1) and development of MEL tools (LOT 2).

2.3 Lots
This tender consists of two (2) LOTS:

LOT 1
Phases I, II, and III, as described in the ToR section 5.

LOT 2
Phase IV as described in the ToR section 5.

The tenderer can decide to submit for the lot 1 or the lot 2 or for both two lots.

It should be noted that the implementation of the lot 2 will start after completion of the LOT 1 (based on the result of LOT 1).

2.4 Quantities
The estimates quantities are set in the part 5 “Term of references” at point 5.7 page 31. The tenderer’s attention is drawn to the fact that the “man/days” quantities mentioned in the Terms of References are given as an indication, and that the tenderer will be required to carry out all the services and deliverables described in section 5 for the LOT 1 and the LOT 2 (and as specified in its tender) for a lump sum price - see “Price form” in section 6.

2.5 Duration
The period of implementation for the LOT 1 is 3 months after awarding, starting the day after the awarding notification.

The period of implementation for the LOT 2 is 6 months, starting after completion of the LOT 1.
3 Procedure

3.1 Award procedure
This contract is awarded in accordance with Article 42, §1, al. 1, 1°, a) of the Law of 17 June 2016 on public procurement via a Negotiated Procedure without Prior Publication.

3.2 Publication
These tender documents are published on the Enabel website (www.enabel.be).
Interested law firms that take note of these specifications via the Enabel website and that meet the conditions for participation in this contract are invited to tender.

3.3 Information
The awarding of this contract is coordinated by Mr. Célio Jone - Public Procurement Officer of Enabel in Mozambique. Throughout this procedure, all contacts between the contracting authority and the (possible) tenderers about the present contract will exclusively pass through this service / this person. (Possible) tenderers are prohibited to contact the contracting authority any other way with regards to this contract, unless otherwise stipulated in these tender documents. **Until 6 days before the deadline to submit a bid, tenderers may ask questions about these Tender Specifications and the public contract. Questions will be in writing to Mr. Celio Jone (celio.jone@enabel.be) cc tendersmoz@enabel.be They will be answered in the order received. Until the notification of the award decision, no information shall be provided about the evolution of the procedure.**
The tenderer is supposed to submit his tender after reading and taking into account any corrections made to the contract notice or the tender documents that are published on the Enabel website or that are sent to him by e-mail.
In accordance with Article 81 of the Royal Decree of 18 April 2017, the tenderer is required to report immediately any gap, error or omission in the tender documents that precludes him from establishing his price or compare tenders, within 10 days at the latest before the deadline for receipt of tenders.

3.4 Tender

3.4.1 Data to be included in the tender
The tender of the tenderer will consist of the physically separate sections mentioned below (see point 6 “Forms”):
1. Form 6.1: Identification form;
2. Form 6.2: Financial identification;
3. Form 6.3: Declaration on honour – exclusion criteria;
4. Form 6.4: Integrity statement for the tenderer;
5. Power of Attorney;
6. Updated certification of registration
7. The document certifying that the tenderer is in order with the payment of social contributions;
8. The document certifying that the tenderer is in order with the payment of taxes.
9. Form 6.9: List of the main similar services and certificates associated.
11. Form 6.11: Technical offer;
The tenderer is strongly advised to use the tender forms in annex (see point 6 “Forms”). When not using this form, he is fully responsible for the perfect concordance between the documents he has used and the form.
The tender and the annexes to the tender form are drawn up in English or Portuguese.
By submitting a tender, the tenderer automatically renounces to his own general or specific sales conditions.
The tenderer clearly designates in his tender which information is confidential and/or relates to technical or business secrets and may therefore not be disseminated by the contracting authority.

3.4.2 Price determination
All prices given in the tender form must obligatorily be quoted in euro.
This contract is a price-schedule contract, i.e. a contract in which only the unit prices are lump-sum prices. The price to be paid will be obtained by applying the unit prices mentioned in the inventory to the quantities actually performed.
According to Art. 37 of the Royal Decree of 18 April 2017, the contracting authority may for the purpose of verifying the prices carry out an audit involving any and all accounting documents and an on-site audit to check the correctness of the indications supplied.

3.4.3 Elements included in the price
The contractor is deemed to have included in his unit and global prices any charges and taxes generally applied to services, withholding tax includes, with the exception of VAT (value-added tax) for the total services, which must be mentioned in a separate line (see Price form) namely.
The following are in particular included in the prices:
Fees, the per diems, travel costs, insurance costs, security costs, communication costs (including the internet), administrative and secretariat costs, photocopy and printing costs, costs for documentation of the services that can be required by the contracting authority, the production and delivery of documents or records linked to the performance of the services, the customs and excise duties for materials and products used, the packaging costs, the acceptance costs, all costs, staff and material expenses needed to perform the present contract, the copyright fees, the purchase or leasing of third party services needed for the performance of the contract and costs for any possible intellectual property rights.

3.4.4 Period of validity
Tenderers will be bound by their tenders for a period of 90 calendar days from the deadline for the submission of tenders.

3.5 Submission of tenders
Without prejudice to any variants, each tenderer may only submit one tender per contract.
The offer may be submitted in **English or Portuguese**. It is **NOT** necessary to submit an offer in both languages.

The tender and all accompanying documents have to be numbered and signed (**original hand-written signature**) by the tenderer or his/her representative. The same applies to any alteration, deletion or note made to this document. The representative must clearly state that he/she is authorised to commit the tenderer. If the tenderer is a company / association without legal body status, formed by separate natural or legal persons (temporary group or temporary partnership), the tender must be signed by each of these persons.

The tenderer submits his tender as follows:

- One **original** and one **copy** of the completed tender will be submitted on paper. One **copy** must be submitted in one or more PDF files on a USB stick **before 13/05/2024 at 12:00**.
  
  It is submitted in a properly sealed envelope bearing the following information:
  
  **Tender MOZ22005-10041**
  
  It may be submitted:
  
  a) By courier
  
  In this case, the sealed envelope is put in a second closed envelope addressed to:
  
  Enabel in Mozambique
  
  Av. Kenneth Kaunda, 264
  
  Maputo, Mozambique
  
  b) Delivered by hand with acknowledgement of receipt.
  
  The service can be reached on working days during office hours, from 08:00 to 17:00 (Mozambican time).

  **NB: SUBMISSION OF TENDERS BY E-MAIL ARE PROHIBITED**

Only offers received within the deadline will be considered, therefore it is the tenderer’s responsibility to ensure that the electronic offers are sent in due time. Please note that the awarded tenderer will be required to send the hard copies of the complete tender.

### 3.6 Amending or withdrawing tenders

To change or withdraw a tender already sent or submitted, a written statement is required, which shall be correctly signed by the tenderer or his/her representative. The object ad the scope of the changes must be described in detail.

Any withdrawal shall be unconditional.

The withdrawal may also be communicated by fax or electronic means, provided that it is confirmed by registered letter deposited at the post office or against acknowledgement of receipt at the latest the day before the tender acceptance deadline.

### 3.7 Opening of tenders

The tenders must be in the possession of the contracting authority before the final submission date and time specified in point 3.5 “Submission of tenders”. The tenders shall be opened behind closed doors without the tenderers.
3.8 Evaluation of tenders

The tenderers attention is drawn to Art. 52 of the Law of 17 June 2016 (Prior participation of tenderers) and Art. 51 of the Royal Decree of 18 April 2017 (Conflicts of Interest - Tourniquet).

Any infringement of these measures which may be likely to distort the normal conditions of competition is punishable in accordance with the provisions of Art. 5 of the Law of 17 June 2016 on public procurement. In practice, this penalty consists, as the case may be, either of rejecting the offer or of terminating the contract.

3.8.1 Exclusion grounds and selection criteria

Exclusion grounds

By submitting this tender, the tenderer certifies that he is not in any of the cases of exclusion listed in point 6.3 “Declaration on honour”.

The tenderer will provide the required supporting document(s) with regard to the exclusion criteria mentioned under point 6 “Forms” to the contracting authority at the latest upon contract awarding, namely the following:

1. Signed and dated declaration of honour form;
2. Copies of the most recent documents showing the legal status and place of registration of the tenderer’s headquarters (certificate of incorporation or registration...);
3. The document certifying that the tenderer is in order with the payment of social contributions;
4. The document certifying that the tenderer is in order with the payment of taxes.

Pursuant to section 70 of the Law of 17 June 2016, any tenderer who is in one of the situations referred to in sections 67 or 69 of the Law of 17 June 2016 may provide evidence to show that the actions taken by him are sufficient to demonstrate his reliability despite the existence of a relevant ground for exclusion. If this evidence is considered sufficient by the contracting authority, the tenderer concerned is not excluded from the award procedure.

The contracting authority may also check whether there are grounds for exclusion for subcontractor(s) within the meaning of Articles 67 to 69 of the Law of 17 June 2016.

Selection criteria

Before the contracting authority can start investigating the regularity of the tenders and evaluating them on the basis of the award criterion/criteria, tenderers that do not meet certain minimum quality conditions shall be excluded from the procedure and their tender shall not be evaluated.

In view of the qualitative selection of tenderers and in conformity with Art. 65 to 74 of the Royal Decree of 18 April 2017, for this contract the tenderer must add to his tender documents a selection file with the information requested in point 6 “Forms”, namely the following:

References

The tenderer will join to his bid two (2) certificates of good completion of two (2) similar services performed in the last five (5) years for each lot. The tenderer
indicates the amount involved and the relevant dates, and the public or private bodies on behalf of which they were carried out showing that the tenderer has experience in performing those services (see point 6.9).

**Proposed Team with minimum criterias**

- **Lead consultant for the assignment – team composition: 1 Person**
  - Must at least hold a masters’ degree in one of the following areas: Development, Project Management, Rural/Community development, Public Administration, Political Sciences Urbanization, Economic Development Statistics, Public Policy, Social sciences (with copies of degree certificates) or any other relevant field for the consultancy.
  - with minimum 10 years’ experience in the field of activities, including proven experience working in Africa.
  - With at least 5 similar assignments.
  - Fluency in English.

- **Data analyst – minimum team composition: 1 Person**
  - Must at least hold a bachelors’ degree in one of the following areas: Development, Rural/Community development, Public Administration, Political Sciences, Statistics, Public Policy, Social Sciences or any other relevant field for the consultancy.
  - with minimum 5 years’ experience in the analysis of data for development projects.
  - with proven experience working in Africa.
  - With at least 3 similar assignments.
  - Fluency in English and Portuguese.

- **Data collector - minimum team composition: 1 Person**
  - Must at least hold a bachelors’ degree in one of the following areas: Development, Rural/Community development, Public Administration, Political Sciences, Statistics, Public Policy, Social Sciences or any other relevant field for the consultancy.
  - with minimum 3 years’ experience in the field, collecting relevant data from governmental institutions and development organizations.
  - With proven experience working in Africa.
  - Strong capacity to engage with various stakeholders from various fields of work.
  - With at least 3 similar assignments.
  - Fluency in English and Portuguese.

Note: this team composition is the minimum required. The bidder can add any relevant team member to this list, with justification. Some team members could play multiple roles as long as they cumulate the minimum requirements of each role listed here.
### Regularity of tenders

Before proceeding to the evaluation and the comparison of the tenders, the contracting authority examines their regularity. Tenders that have reservations about the tender documents, that are incomplete, unclear or ambiguous, or that contain elements that do not correspond to reality, may be rejected from the procedure. The contracting authority reserves the right to regularise irregularities before and/or during the negotiations.

### 3.8.2 Negotiations

The formally and materially regular tenders shall be evaluated as to content by an evaluation commission. This evaluation shall be conducted on the basis of the award criteria mentioned below.

With a view of improving the contents of the tenders, the contracting authority may negotiate with tenderers the initial tenders and all subsequent tenders that they have submitted, except final tenders. The minimum requirements and the award criteria are not negotiable. However, the contracting authority may also decide not to negotiate. In this case, the initial tender is the final tender.

### 3.8.3 Award criteria

In accordance with Article 76 of the Royal Decree of April 18, 2017, on the award of public contracts in the traditional sectors, the contracting authority verifies the regularity of bids. Only regular bids will be taken into consideration and evaluated against the award criteria.

The tender will be awarded to bidders who have not been excluded and who meet the qualitative selection criteria. Tenders will be ranked according to the following criteria:

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Methodology</strong> – the tenderer has to describe in a note of maximum 10 pages the methodology that it will use to implement all the services set in the ToR – section 5**</td>
<td>20</td>
</tr>
<tr>
<td><strong>Key points of evaluation (non-exhaustive):</strong></td>
<td></td>
</tr>
<tr>
<td>- Clarity of methodology</td>
<td></td>
</tr>
<tr>
<td>- Understanding of the assignment</td>
<td></td>
</tr>
<tr>
<td>- Trust in the methodology to achieve results within the requested timeframe</td>
<td></td>
</tr>
<tr>
<td>- Adaptation to local context</td>
<td></td>
</tr>
<tr>
<td>- Integration of diversity of actors involved and sectors implemented in Enabel Portfolio</td>
<td></td>
</tr>
<tr>
<td>- Efficacy and efficiency of the methodology</td>
<td></td>
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</tbody>
</table>

| Work plan - the tenderer has to describe in a note of maximum 3 pages the workplan that he will follow with the indication of the workload and task that will be assigned to each expert of the proposed team to implement all the services set in the ToR – section 5 | 20    |
| **Key points of evaluation:** the alignment and realism of the workplan compared to the proposed methodology and CV/Experience of the team proposed. |
Key point of evaluation: demonstration of capacity to achieve qualitative results within the requested timeframe.

CV & Experience – note that to be taken in consideration for this tender process the tenderer must proposed CVs that meet at least the minimum requirement set for the expert in selection criteria - proposed team page 14 above

For the leading consultant, the following will be considered assets: Experience in Mozambique and use of Portuguese.

For the data analyst and data collector, the following will be considered assets: Masters’ degree; proven experience working in Mozambique, especially with country institutional partners; experience related to elaboration of baselines.

Key point of evaluation: clarity of presentation of experience and previous assignments in relation to the needs of this consultancy, the methodology and workplan.

Key point of evaluation: Expertise in climate resilient and energy transition projects will be considered strong assets, especially in alignment with the diversity of sectors addresses in Enabel portfolio.

Price – application of a rule of three

TOTAL

30

30

100

3.8.4 Awarding the public contract

Each lot of the contract will be awarded to the (selected) tenderer who submitted the most advantageous, possibly improved, tender on the basis of the criteria mentioned above. We need to point out though, that in conformity with Art. 85 of the Law of 17 June 2016, there is no obligation for the contracting authority to award the contract.

The contracting authority can renounce to award one or the two LOTS, either redo the procedure, if necessary, through another awarding procedure.

3.9 Concluding the contract

Pursuant to Art. 95 of the Royal Decree of 18 April 2017, the contract is formalized by the notification to the chosen tenderers of the approval of his tender. Notification is by registered letter, by fax or by any other electronic means in as far, in the latter two cases, the content of the notification be confirmed within five calendar days by registered letter.

So, the full contract agreement consists of a public contract awarded by Enabel to the chosen tenderer in accordance with the following documents, in the order of precedence:

- these tender documents and the annexes.
- the approved Best and Final Offer (BAFO) of the contractor and all of its annexes.
- the notification of the award decision.
- if any, minutes of the information session and/or clarifications and/or the addendum.
- any later documents that are accepted and signed by both parties.
4 Specific contractual provisions

This chapter contains the specific contractual provisions that apply to this public contract as a deviation of the ‘General Implementing Rules of public contracts’ of the Royal Decree of 14 January 2013, or as a complement or an elaboration thereof. The numbering of the articles below (in parenthesis) follows the numbering of the General Implementing Rules articles. Unless indicated, the relevant provisions of the General Implementing Rules shall apply in full. These tender documents do not derogate from Art. 25-33 of the General Implementing Rules (see point 4.8 “Performance bond (Art. 25-33”).

4.1 Definitions (Art. 2)

- **Managing official**: The official or any other person who manages and controls the performance of the contract;
- **Performance bond**: Financial guarantee given by the successful tenderer to cover its obligations until final and good performance of the contract;
- **Acceptance**: Observation by the contracting authority that the performance of all or part of the works, supplies or services is in compliance with good practice and with the terms and conditions of the contract;
- **Progress payment**: Payment of an instalment under the contract after service delivery is accepted;
- **Advance**: Payment of part of the contract before service delivery is accepted;
- **Amendment**: Agreement established between the contracting parties during contract performance in view of changing documents applicable to the contract.

4.2 Correspondence with the service provider (Art. 10)

Notifications by the contracting authority are addressed to the domicile or to the registered office mentioned in the tender. The contracting authority allows the use of electronic means for the purpose of notification. Whether electronic means are used or not, when communicating, sharing and storing information, data must be kept complete and confidential.

4.3 Managing official (Art. 11)

The managing official will be appointed in the award letter. Once the contract is concluded, the managing official is the main contact point for the service provider. Any correspondence or any questions with regards to the performance of the contract shall be addressed to him/her, unless explicitly mentioned otherwise in these tender documents (see namely, "Payment" below). The managing official is fully competent for the follow-up of the satisfactory performance of the contract, including issuing service orders, drawing up reports and states of affairs, approving the services and signing acceptance and failure report(s). However, the signing of amendments or any other decision or agreement implying a deviation from the essential terms and conditions of the contract are not part of the competence of the managing official. For such decisions the contracting authority is represented as stipulated under point 1.2 “Contracting authority”.
Under no circumstances is the managing official allowed to modify the terms and conditions (e.g., performance deadline, etc.) of the contract, even if the financial impact is nil or negative. Any commitment, change or agreement that deviates from the conditions in the tender documents and that has not been notified by the contracting authority, shall be considered null and void.

### 4.4 Subcontractors (Art. 12-15)

The fact that the contractor entrusts all or part of his commitments to subcontractors does not release him of his responsibility towards the contracting authority. The latter does not recognize any contractual relation with these third parties.

The contractor remains, in any case, the only person liable towards the contracting authority. The contractor commits to having the contract performed by the persons indicated in the tender, except for force majeure. The persons mentioned or their replacements are all deemed to effectively be involved in the performance of the contract. Any replacements must be approved by the contracting authority.

When the contractor uses a subcontractor to carry out specific processing activities on behalf of the contracting authority, the same data protection obligations as those of the contractor are imposed on that subcontractor by contract or any other legal act.

In the same way, the contractor will respect and enforce to his subcontractors, the provisions of Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data (General Data Protection Regulation, GDPR). The contracting authority may conduct an audit of the processing carried out in order to validate compliance with this legislation.

### 4.5 Confidentiality (Art. 18)

The contractor and his employees are bound by a duty of reserve concerning the information which comes to their knowledge during performance of this contract. This information cannot under any circumstances be communicated to third parties without the written consent of the contracting authority. The contractor may, nevertheless, give this contract as a reference, provided that it indicates its status correctly (e.g. ‘in performance’) and that the contracting authority has not withdrawn this consent due to poor contract performance.

In accordance with Article 18 of the Royal Decree of 14 January 2013 establishing the general rules for public procurement, the tenderer undertakes to consider and process in a strictly confidential manner any information, all facts, any documents and/or any data, whatever their nature and support, which have been communicated to him, in any form and by any means, or to which he has access, directly or indirectly, in the context or on the occasion of this public contract. Confidential information covers, in particular, the very existence of this public contract, without this list being limited.

Therefore, he undertakes to:

- Respect and enforce the strict confidentiality of these elements and to take all necessary precautions in order to preserve their secrecy (these
precautions cannot in any case be inferior to those taken by the tenderer for the protection of his own confidential information);

- Consult, use and/or exploit, directly or indirectly, all of the above elements only to the extent strictly necessary to prepare and, if necessary, to carry out this public contract (particularly in accordance with the privacy legislation with respect to personal data processing);
- Not reproduce, distribute, disclose, transmit or otherwise make available to third parties the above elements, in whole or in part, and in any form, unless having obtained prior and written consent of the contracting authority;
- Return, at the first request of the contracting authority, the above elements;
- In general, not disclose directly or indirectly to third parties, whether for advertising or any other reason, the content of this public contract.

4.6 Protection of personal data

4.6.1 Processing of personal data by the contracting authority
The contracting authority undertakes to process the personal data that are communicated to it in response to the Call for Tenders with the greatest care, in accordance with legislation on the protection of personal data (General Data Protection Regulation, GDPR). Where the Belgian law of 30 July 2018 on the protection of natural persons with regard to the processing of personal data contains stricter provisions, the contracting authority will act in accordance with said law.

4.6.2 Processing of Personal Data by a Subcontractor
During contract performance, the contractor may process personal data of the contracting authority or in execution of a legal obligation. For any processing of personal data carried out in connection with this public contract, the contractor is required to comply with Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data (GDPR) and the Belgian law of 30 July 2018 on the protection of natural persons with regard to the processing of personal data. By simply participating in the contracting process, the tenderer certifies that he will strictly comply with the obligations of the GDPR for any processing of personal data conducted in connection with that public contract. Given the public contract, it is to be considered that the contracting authority and the contractor will each be responsible, individually, for the processing.

4.7 Intellectual property (Art. 19-23)
The contracting authority do not acquire the intellectual property rights created, developed or used during performance of the contract.

4.8 Performance bond (Art. 25-33)
Not applicable for this tender.
4.9 Conformity of performance (Art. 34)

The works, supplies and services must comply in all respects with the contract documents. Even in the absence of technical specifications in contract documents, the works, supplies and services must comply in all respects with good practice.

4.10 Changes to the procurement contract (Art. 37 to 38/19)

4.10.1 The value of the change is minimal (38/4)

The contracting authority has the right to change the initial tender unilaterally, if the following conditions are respected:
1° the scope of the contract remains unaltered.
2° the modification is limited to 10 % of the initial awarded amount.

The essential terms and conditions can only be modified with reasons, to be mentioned in an amendment.

4.10.2 Adjusting the prices (Art. 38/7)

For this procurement contract, price reviews are not permitted.

4.10.3 Indemnities following the suspensions ordered by the contracting authority during performance (Art. 38/12)

The contracting authority reserves the right to suspend the performance of the procurement contract for a given period, mainly when it considers that the procurement contract cannot be performed without inconvenience at that time.

The performance period is extended by the period of delay caused by this suspension, provided that the contractual performance period has not expired. If it has expired, the return of fines for late performance will be agreed.

When activities are suspended, based on this clause, the contractor is required to take all necessary precautions, at his expense, to protect the services already performed and the materials from potential damage caused by unfavourable weather conditions, theft or other malicious acts.

The contractor has a right to damages for suspensions ordered by the contracting authority when:

- The suspension lasts in total longer than one twentieth of the performance time and at least ten working days or two calendar weeks, depending on whether the performance time is expressed in working days or calendar days;

- The suspension is not due to unfavourable weather conditions;

- The suspension occurred during the contract performance period.

Within thirty days of their occurrence or the date on which the contractor or the contracting authority would normally have become aware of them, the contractor reports the facts or circumstances succinctly to the contracting authority and describes precisely their impact on the progress and cost of the procurement contract.

4.10.4 Unforeseen circumstances (Art. 38/9)

As a rule, the contractor is not entitled to any modification of the contractual terms due to circumstances of which the contracting authority was unaware.

A decision of the Belgian State to suspend cooperation with a partner country is deemed to be unforeseeable circumstances within the meaning of this article.
Should the Belgian State break off or cease activities which implies therefore the financing of this procurement contract, Enabel will do everything reasonable to agree a maximum compensation figure.

4.11 Preliminary technical acceptance (Art. 41-42)
The contracting authority reserves the right to demand an activity report at any time of the activity to the service provider (meetings held, summary of results, problems encountered and problems solved, deviation from the planning and deviations from the ToR...).

4.12 Performance modalities (Art. 146 and seq.)
4.12.1 Implementation period (Art. 147)
The period of implementation for these services are:

- 3 months after awarding for lot, starting the day after the awarding notification
- 6 months after awarding/instruction to start performance of lot 2.

4.12.2 Place where the services shall be performed (Art. 149)
The services shall be performed at the addresses mentioned in the terms of references.

4.12.3 Evaluation of the services performed
If during contract performance irregularities are found, the contractor shall be notified about this immediately by fax or e-mail, which shall be confirmed consequently. The contractor is bound to perform the non-complying services again.
When the services have been performed, the quality and conformity of the services shall be evaluated. A report of this evaluation shall be drawn up. The original copy of this report will be sent to the contractor. Any services that have not been performed correctly or in conformity shall be started again.

4.12.4 Liability of the service provider (Art. 152-153)
The service provider takes the full responsibility for mistakes and deficiencies in the services provided.
Moreover, the service provider shall guarantee the contracting authority against any claims for compensation for which he is liable towards third parties due to late performance of the services or due to failure of the service provider.

4.13 Zero tolerance sexual exploitation and abuse
In application of Enabel’s Policy regarding sexual exploitation and abuse of June 2019 there will be zero tolerance towards any misconduct that could impact the professional credibility of the tenderer.

4.14 Means of action of the contracting authority (Art. 44-51 and 154-155)
Failure of the contractor is not only related to services themselves but also to the whole of his obligations.
In order to avoid any impression of risk of partiality or connivance in the follow-up and control of the performance of the contract, it is strictly forbidden to the contractor to offer, directly or indirectly, gifts, meals or any other material or immaterial advantage, of whatever value, to the employees of the contracting authority who are concerned, directly or indirectly, by the follow-up and/or control of the performance of the contract, regardless of their hierarchical position. In case of violation, the contracting authority can impose a set fine to the contractor for each violation, which can be to up to three times the amount obtained by adding up the (estimated) values of the advantage offered to the employee and of the advantage that the successful tenderer hoped to obtain by offering the advantage to the employee. The contracting authority can decide independently about the application and the amount of this fine. This term is without prejudice to the possible application of other measures as of right provided in the General Implementing Rules, namely the unilateral termination of the contract and/or the exclusion of contracts of the contracting authority for a determined duration.

4.14.1 Failure of performance (Art. 44)

The contractor is considered to be in failure of performance of the contract:

- When services are not performed in accordance with the conditions defined by the contract documents;
- At any time, when the performance is not conducted in such a way that it can be fully completed at the dates set;
- When the contractor does not follow written orders, which are given in due form by the contracting authority.

Any failure to comply with the provisions of the contract, including the non-observance of orders of the contracting authority, shall be recorded in a ‘failure report’, a copy of which shall be sent immediately to the successful tenderer by registered letter or equivalent.

The contractor shall repair the deficiencies without any delay. He can assert his right of defence by registered letter addressed to the contracting authority within fifteen calendar days from the date of dispatch of the ‘failure report’. His silence is considered, after this period, as an acknowledgement of the facts recorded.

Any deficiencies found on his part render the contractor liable for one or more of the measures provided for in Art. 45 to 49 and 154 and 155.

4.14.2 Fines for delay (Art. 46-154)

Fines for delay are not related to penalties provided under Art. 45. They shall be due, without the need for notice, simply by the expiry of the implementation period without the issuing of a report, and they shall be automatically applied for the total number of days of delay.

Notwithstanding the application of fines for delay, the contractor shall continue to guarantee the contracting authority against any claims for compensation for which it may be liable to third parties due to the delay in performance of the contract.

4.14.3 Measures as of right (Art. 47-155)

§ 1 When upon the expiration of the deadline given in Art. 44, § 2 for asserting his right of defence the successful tenderer has remained inactive or has presented
means that are considered unjustified by the contracting authority, the latter may apply the measures as of right described in paragraph 2.

However, the contracting authority may apply measures as of right without waiting for the expiration of the deadline given in Art. 44, § 2, when the successful tenderer has explicitly recognized the deficiencies found.

§ 2 The measures as of right are:

1° Unilateral termination of the contract. In this case the entire bond, or if no bond has been posted an equivalent amount, is acquired as of right by the contracting authority as lump sum damages. This measure excludes the application of any fine for delay in performance in respect of the terminated part of the contract;

2° Performance under own management of all or part of the non-performed contract;

3° Conclusion of one or more replacement contracts with one or more third parties for all or part of the contract remaining to be performed.

The measures referred to in 1°, 2° and 3° shall be taken at the expense and risk of the defaulting contractor. However, any fines or penalties imposed during the performance of a replacement contract shall be borne by the new successful tenderer.

4.15 Invoicing and payment of services (Art. 66-72 and 160)

The amount owed to the contractor must be paid within 30 calendar days with effect from the expiry of the verification period (see point 4.16.1 “Acceptance of the services performed”), and provided that the contracting authority possesses, at the same time, the duly established invoice.

The contractor shall send one copy of the invoice with a copy of the contract acceptance report to the following address:

Enabel Representation
Av. Kenneth Kaunda, 264
Maputo, Mozambique

The invoice will mention:

- “Enabel, the Belgian development Agency, in Mozambique
- the name of the contract: Consultancy Services for MEL Framework and Baseline services
- the reference of the tender documents: “MOZ22005-10041”
- the name of the managing official: Stéphane CYTRYN

The invoice shall be in Euros (should the tenderer have a Euro bank account) or MZN (should the tenderer have a Metical bank account). Payment will be by bank transfer only. No advance may be asked by the contractor. Proportional partial payment will be made after acceptance of each phase.

4.16 End of the contract (Art. 64-65, 150 and 156-157)

A representative of the contracting authority shall closely follow up the contract during performance (see point 4.3 “Managing official (Art. 11)”.

4.16.1 Acceptance of the services performed

The services shall be only accepted after fulfilling requirements and after technical acceptance(s). The value of the services performed will be invoiced by the
successful bidder after acceptance by Enabel of related deliveries foresee for each of the three phases for lot 1.

For lot 2, the successful tenderer will be authorized to submit a request to introduce several invoices depending on the progress of the services accepted.

4.17 Litigation (Art. 73)

This contract and all legal consequence that might ensue fall fully within the scope of Belgian law. In case of litigation or divergence of opinion between the contracting authority and the contractor, the parties will consult each other to find a solution. If agreement is lacking, the competent courts of Brussels shall have exclusive jurisdiction over any dispute arising from the performance of this contract. French or Dutch are the languages of proceedings. The contracting authority shall in no case be held liable for any damage caused to persons or property as a direct or indirect consequence of the activities required for the performance of this contract. The contractor guarantees the contracting authority against any claims for compensation by third parties in this respect. In case of “litigation”, i.e. court actions, correspondence must (also) be sent to the following address:

Enabel, Public-law Company with social purposes
Legal unit of the Logistics and Acquisitions service (L&A)
To the attention of Ms. Inge Janssens
Rue Haute 147, 1000 Brussels, Belgium.
5 Terms of reference

5.1 Subject of the invitation to tender

MEL Framework with baseline report and MEL tools

5.2 Key Assignments

The Mozambique Cooperation Strategy 2023-2027 was validated by the Belgian Minister of Cooperation on 15 July 2022. Mozambique is one of the most vulnerable countries to climate change in Africa and has seen the increased intensity and frequency of extreme weather events in recent years compromising the country’s development ambitions. Enabel intends to deepen its cooperation strategy linking to different areas of climate-related activities from delivery of climate proofed public services to the most vulnerable populations in Mozambique to transitioning to low carbon energy pathways, while dealing with the unavoidable losses and damages through a set of human related activities, linked with specific territories with the involvement of different components of the society.

The General Objective of the strategy is to support and institutionally strengthen Mozambique so that the transition to a climate-resilient and low-carbon economy can be achieved in an inclusive way with consideration of vulnerable communities in both rural and urban areas. In order to support the transition in Mozambique towards a low-carbon society that is resilient to climate change and that respects, preserves and sustainably manages ecosystems and the environment, various levers for changes are explored. The Specific Objective is: Mozambican authorities and communities, including women, youth, and other vulnerable groups, are strengthened to actively engage together in a cross-sectoral coordination- specifically focusing on improved climate proofed public services, enabling policies and initiatives for energy transition.

A global overview of the structure of this portfolio is presented here below. Both interventions share the same specific objective while focusing on specific thematic areas. They are interconnected and complementary.
The portfolio is comprised of three interventions:

(1) the first intervention (MULTI-CRET) is the heart of the portfolio and is composed of 5 components:

a. Policy Dialogue on Climate Resilience and Energy Transition: The GoM, local authorities, communities and civil society improve the formulation, adoption, and implementation of evidence-based policies and initiatives to build climate resilience and just energy transition.

b. Losses & Damages: The GoM, local authorities, communities and civil society design, resource, and implement evidence-based climate resilient and low-carbon oriented plans and budget with a focus on anticipating risks of losses and damages.

c. Access to Energy: The GoM, local authorities, communities and civil society improve access to sustainable and clean public energy services, especially in off-grid areas.

d. Access to Water: The GoM, local authorities, communities and civil society improve access and sustainability of climate-resilient drinking water supply and solar-powered irrigation systems in rural areas.

e. Waste Management and Circular Economy: The GoM, local authorities, communities and civil society involved in waste management implement the national programme for sustainable waste management and promote a circular economy.

(2) The second intervention (STEP) aims at strengthening capacities and acting as a catalyst for the mobilisation of climate finance for national priorities, in close articulation and synergy with the main intervention.
(3) The third intervention (D4CS) is an additional funding for the losses and damages component of the first intervention.

Additional note: the 4th component “Water” also benefits from an additional funding from the Brussels Capital Region, with the following objective: Communities from Gaza and North Maputo province, including women, youth and other vulnerable groups, have an increased and improved access to drinkable water through the installation of solar powered desalinations units and are engaged in management of the water distribution.

5.3 Objectives and Expected results

The general objective of the consultancy is to contribute to the overall success and impact of the program/project by strengthening its MEL framework and promoting a culture of learning, accountability, and evidence-based decision-making.

5.4 Specific Objective

LOT 1: The utility, relevance, and effectiveness of Enabel portfolio MEL framework, with integration of baseline and target values, are enhanced.

LOT 2: Adapted and cross sectoral MEL tools are appropriately used by the team and ensure evidence-based decision-making, learning and accountability.

Those objectives encompass several key components:

**Comprehensive Revision:** The consultancy will undertake a thorough review and overhaul of the existing MEL framework, encompassing all its components, including objectives, indicators, data collection methods, analysis techniques, and reporting mechanisms.

**Alignment with Program Objectives:** The revised MEL framework will be closely aligned with the objectives, goals, and outcomes of the program, ensuring that monitoring and evaluation activities are directly linked to the achievement of desired results.

**Enhanced Indicator Quality and Relevance:** The consultancy will focus on improving the quality and relevance of indicators used to track progress and measure impact, ensuring that they are meaningful, actionable, and sensitive to changes in program activities and outcomes.

**Appropriate baseline and target values:** The consultancy will focus on collecting and analysing necessary data provided by Enabel experts and partners to integrate the baseline values in the framework and propose target values that are meaningful, realistic, and in line with Enabel ambitions with this portfolio.

**Improved Data Collection and Analysis Methods:** Efforts will be made to enhance the effectiveness, efficiency, and rigor of data collection and analysis methods employed within the MEL framework, providing tools to the team, and potentially...
exploring innovative approaches and technologies to improve data quality and timeliness.

5.5 Expected results

- Revise and finalize the portfolio MEL framework – ensure the final definition of outcomes, intermediate outcomes and outputs indicators, as well as developing indicator description sheets.
- Integrate baseline and target values into the MEL framework.
- Provide sector experts and partners with MEL methods and tools adapted to the context and multisectoral, for monitoring and evaluating the outcomes, intermediate outcomes and the outputs, and build their capacities to use them.

5.6 Deliverables

- **Deliverables**: each deliverable will be submitted to Enabel for review. After Enabel review, the consultancy will dispose of a maximum of 5 working days to produce the final version of the document, integrating all comments and inputs from Enabel.
- **Workshops**: it is expected to receive workshop terms of reference including a detailed program and a list of participants (to be agreed with Enabel) at least 3 weeks prior to the holding of the event for review and approval of Enabel. Final version of terms of reference and detailed program should be available at least 12 days prior to the event. All supports like presentations required for the workshops should be shared with Enabel at least 5 working days prior to the event.
- **Language**:
  - Field work: field work will require proficiency in English and in Portuguese to interact with all stakeholders mentioned in those terms of reference. This also includes the conduction of workshops.
  - Deliverables: the language of deliverable will be agreed with Enabel team. Some deliverables will require either an English, either a Portuguese version, some will require both.

5.7 Methodology

| LOT 1 - Phases I - II - III |

A core principle of the methodology, to be followed in every phase of the consultancy, is the consultation of stakeholders: Engage stakeholders, especially program staff and partners, in the process of reviewing the MEL framework and setting baseline and target values. Seek inputs and validation to ensure that the indicators and values are meaningful, feasible, and reflective of program priorities.
• Phase 0 – Briefing and calendar review

An initial briefing will be conducted with the project manager and the country advisor to ensure full understanding of the mission and align agendas.

**Deliverables:** reviewed agenda  
**Deadline:** 5 working days after awarding notification

• Phase I – Review of MEL Framework

**Review Current Framework:** Begin by conducting a comprehensive review of the existing MEL framework, including its objectives, indicators, and overall structure. Identify strengths, weaknesses, gaps, and areas for improvement.

**Stakeholder Engagement:** Engage with key stakeholders, especially program staff and institutional partners to gather feedback and insights on the current MEL framework. Seek inputs on the current MEL framework (outcomes, intermediate outcomes, and outputs): what is relevant and what needs improvement.

**Alignment with Objectives:** Ensure that the revised MEL framework is closely aligned with the objectives, goals, and outcomes of the program. Make sure that the MEL framework adequately captures the intended results and impact pathways (program logic/theory of change).

**Indicator Review and Selection:** Evaluate the relevance, validity, and feasibility of existing indicators and consider adding new indicators to address gaps in measurement. All indicators should be specific, measurable, achievable, relevant, and time-bound (SMART).

**Deliverables:** MEL framework, including a Risk Management matrix  
**Deadline:** around 4 weeks after awarding notification / mid-June 2024 at latest

• Phase II – baseline study and target values assignment

**Baseline study:** Conduct a baseline assessment to establish the starting point or current status of each indicator. This involves collecting historical and available data from Enabel staff and partners, as well as reviewing existing literature and reports.

**Set Baseline Values:** Based on the findings of the baseline study, assign baseline values to each indicator.

**Define Target Values:** Work with program stakeholders (mostly Enabel team) to define target values for each indicator. These targets should be realistic and achievable within the program’s timeframe. Consider factors such as program goals, resource constraints, and external factors that may influence outcomes.

**Document the Process:** Document the process of reviewing MEL framework, assigning baseline and target values, including the rationale behind the selection of indicators, the methods used for baseline assessment, and the criteria for setting target values. This documentation will provide transparency and accountability in the MEL framework.

**Deliverables:** MEL and Baseline report; MEL framework with baseline values and target values  
**Deadline:** around 8 weeks after awarding notification / mid-July 2024 at latest

Note: MEL and Baseline report should be according to the Enabel format. The format is composed of the following items:

- Intervention Form
- Introduction
- Final Monitoring framework
  o Intervention Logic
  o The Monitoring Matrix
  o Risk Management Plan
  o Operational Planning
  o Follow-up mechanisms
- Annexes
  o Baseline Work Plan
  o Indicator Forms for each indicator
  o List of Actors that have been involved in the Baseline process
  o Consultation report, including recommendations
  o Bibliography
  o List of complementary studies (if any)

• Phase III – Validation of MEL framework and values

Validation: At the end of Phase I and Phase II, a workshop will be organized with Enabel staff and potentially key partners representatives to present the final version of MEL framework, baseline values and target values.

Deliverables: 1 workshop (including ToR and a short (maximum 5 pages) workshop report)
Deadline: around 9 weeks after awarding notification / Third week of July 2024 at latest

LOT 2 – Phase IV – Elaboration of MEL tools

Data Collection and Analysis Methods/Tools: Elaborate data collection and analysis methods and tools to feed the MEL framework. Explore opportunities to enhance data quality, timeliness, and cost-effectiveness. Consider incorporating innovative approaches such as mobile data collection, participatory methods, or remote sensing technologies. Ensure that data analysis methods are rigorous, transparent, and capable of generating actionable insights.

MEL Plan: Develop a comprehensive MEL plan outlining the frequency and methods of data collection, analysis procedures, and reporting formats. Provide guidance on setting up a data management system to ensure the timely collection, storage, and analysis of project data, while maintaining data integrity and confidentiality.

Capacity Building: Define roles and responsibilities for MEL activities within the project team; Identify capacity-building needs among program staff and partners related to the use of the designed methods and tools; Ensure adequate capacity building for all staff and partners involved to strengthen skills in in data collection, analysis, and reporting.

Integration of Learning: Emphasize learning as an integral component of the MEL framework. Establish mechanisms for capturing lessons learned, best practices, and innovations throughout the program lifecycle.

Tools Testing: Supervise, through MEL officers within Enabel staff, the implementation of the designed tools to ensure their usability and effectiveness in generating meaningful data and insights. Use findings to make adjustments as necessary, and incorporate feedback from stakeholders to ensure its continued relevance and effectiveness. Organize a two days workshop to collectively with Enabel staff and partners, analyse the data and produce a first update of the MEL framework with results achieved by the end of year 2024 and provide an ad-hoc report with key results and lessons learned.

Deliverables: MEL tools, capacity building plan, workshop (including ToR and short (maximum 5 pages) workshop report), and results report (including MEL framework update).
**Deadline:** MEL tools and capacity building plan - September 2024 at latest; workshop (early December 2024 or mid-January 2025 tbc), updated MEL and results report and capacity building report early February 2025 at latest

### 5.8 Indicative quantities

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</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>30</td>
<td>27</td>
<td>57</td>
<td></td>
</tr>
<tr>
<td><strong>LOT 2</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LOT 2 - Phase IV</td>
<td>50</td>
<td>24</td>
<td>74</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL LOT 1 AND LOT 2</strong></td>
<td>80</td>
<td>51</td>
<td>131</td>
<td></td>
</tr>
</tbody>
</table>

The quantities of “man/days” set above are given as an indication, and the tenderer is required to carry out all the services and deliverables described for LOT 1 and LOT 2 (and as specified in its tender) for a **lump sum price** - see “Price form” in section 6.
### 6 Forms

#### 6.1 Identification forms (6.1.1 or 6.1.2 or 6.1.3, depending on your status)

**6.1.1 Natural person**

To fill the form, please click here: https://documentcloud.adobe.com/link/track?uri=urn:aaid:scds:US:e15a7f59-9a3c-4072-89ac-deb89f513e1c

<table>
<thead>
<tr>
<th>I. PERSONAL DATA</th>
</tr>
</thead>
<tbody>
<tr>
<td>**FAMILY NAME(S)**①</td>
</tr>
<tr>
<td>**FIRST NAME(S)**①</td>
</tr>
<tr>
<td><strong>DATE OF BIRTH</strong></td>
</tr>
<tr>
<td>DD MM YYYY</td>
</tr>
<tr>
<td><strong>PLACE OF BIRTH</strong></td>
</tr>
<tr>
<td>CITY, VILLAGE</td>
</tr>
<tr>
<td><strong>COUNTRY OF BIRTH</strong></td>
</tr>
<tr>
<td><strong>TYPE OF IDENTITY DOCUMENT</strong></td>
</tr>
<tr>
<td>IDENTITY CARD</td>
</tr>
<tr>
<td>PASSPORT</td>
</tr>
<tr>
<td>DRIVING LICENCE②</td>
</tr>
<tr>
<td>OTHER③</td>
</tr>
<tr>
<td><strong>ISSUING COUNTRY</strong></td>
</tr>
<tr>
<td><strong>IDENTITY DOCUMENT NUMBER</strong></td>
</tr>
<tr>
<td><strong>PERSONAL IDENTIFICATION NUMBER</strong>④</td>
</tr>
<tr>
<td><strong>PERMANENT PRIVATE ADDRESS</strong></td>
</tr>
<tr>
<td><strong>POSTCODE</strong></td>
</tr>
<tr>
<td>P.O. BOX</td>
</tr>
<tr>
<td>CITY</td>
</tr>
<tr>
<td><strong>REGION⑤</strong></td>
</tr>
<tr>
<td><strong>COUNTRY</strong></td>
</tr>
<tr>
<td><strong>PRIVATE PHONE</strong></td>
</tr>
<tr>
<td><strong>PRIVATE E-MAIL</strong></td>
</tr>
</tbody>
</table>

**II. BUSINESS DATA**

If YES, please provide business data and attach copies of the official supporting documents.

<table>
<thead>
<tr>
<th>Do you run your own business without a separate legal personality (e.g. sole traders, self-employed etc.) and you provide as such services to the Commission, other Institutions, Agencies and EU-Bodies?</th>
</tr>
</thead>
<tbody>
<tr>
<td>YES</td>
</tr>
<tr>
<td><strong>BUSINESS NAME</strong> (if applicable)</td>
</tr>
<tr>
<td><strong>VAT NUMBER</strong></td>
</tr>
<tr>
<td><strong>REGISTRATION NUMBER</strong></td>
</tr>
<tr>
<td><strong>PLACE OF REGISTRATION: CITY</strong></td>
</tr>
<tr>
<td><strong>COUNTRY</strong></td>
</tr>
</tbody>
</table>

---

① As indicated on the official document.
② Accepted only for Great Britain, Ireland, Denmark, Sweden, Finland, Norway, Iceland, Canada, United States and Australia.
③ Failing other identity documents: residence permit or diplomatic passport.
④ See table with corresponding denominations by country.
⑤ To be completed with Region, State or Province by non EU countries only, excluding EFTA and candidate countries.
### 6.1.2 Legal person entity private/public legal body


<table>
<thead>
<tr>
<th>OFFICIAL NAME(1)</th>
<th>BUSINESS NAME (if different)</th>
<th>ABBREVIATION</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**LEGAL FORM**

<table>
<thead>
<tr>
<th>ORGANISATION TYPE</th>
<th>FOR PROFIT</th>
<th>NON FOR PROFIT</th>
<th>NGO(2)</th>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
</table>

**MAIN REGISTRATION NUMBER(3)**

**SECONDARY REGISTRATION NUMBER**

(if applicable)

**PLACE OF MAIN REGISTRATION**

<table>
<thead>
<tr>
<th>CITY</th>
<th>COUNTRY</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**DATE OF MAIN REGISTRATION**

<table>
<thead>
<tr>
<th>DD</th>
<th>MM</th>
<th>YYYY</th>
</tr>
</thead>
</table>

**VAT NUMBER**

**ADDRESS OF HEAD OFFICE**

<table>
<thead>
<tr>
<th>POSTCODE</th>
<th>P.O. BOX</th>
<th>CITY</th>
<th>COUNTRY</th>
<th>PHONE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**E-MAIL**

**DATE STAMP**

**SIGNATURE OF AUTHORISED REPRESENTATIVE**

---

(1) National denomination and its translation in EN or FR if existing.

(2) NGO = Non Governmental Organisation, to be completed if NFPO is indicated.

(3) Registration number in the national register of the entity. See table with corresponding denomination by country.
6.1.3 **Public law body**

To fill the form, please click here: https://documentcloud.adobe.com/link/track?uri=urn:aaid:scds:US:fcf7423f-7287-4cbb-9c7b-645ab60734a3

<table>
<thead>
<tr>
<th><strong>OFFICIAL NAME</strong></th>
<th>②</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>ABBREVIATION</strong></th>
<th></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>MAIN REGISTRATION NUMBER</strong></th>
<th>③</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>SECONDARY REGISTRATION NUMBER</strong></th>
<th>(if applicable)</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>PLACE OF MAIN REGISTRATION</strong></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>REGISTRATION</strong></th>
<th><strong>CITY</strong></th>
<th><strong>COUNTRY</strong></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>DATE OF MAIN REGISTRATION</strong></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>DD</strong></th>
<th><strong>MM</strong></th>
<th><strong>YYYY</strong></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>VAT NUMBER</strong></th>
<th></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>OFFICIAL ADDRESS</strong></th>
<th></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>POSTCODE</strong></th>
<th><strong>P.O. BOX</strong></th>
<th><strong>CITY</strong></th>
<th><strong>COUNTRY</strong></th>
<th><strong>PHONE</strong></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>E-MAIL</strong></th>
<th></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>DATE</strong></th>
<th><strong>STAMP</strong></th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>SIGNATURE OF AUTHORISED REPRESENTATIVE</strong></th>
<th></th>
</tr>
</thead>
</table>

① Public law body WITH LEGAL PERSONALITY, meaning a public entity being able to represent itself and act in its own name, i.e. being capable of suing or being sued, acquiring and disposing of property, entering into contracts. This legal status is confirmed by the official legal act establishing the entity (a law, a decree, etc.).

② National denomination and its translation in EN or FR if existing.

③ Registration number in the national register of the entity.
### 6.2 Financial identification

**BANKING DETAILS**

| ACCOUNT NAME |  
| IBAN/ACCOUNT NUMBER |  
| CURRENCY |  
| BIC/SWIFT CODE |  
| BANK NAME |  

**ADDRESS OF BANK BRANCH**

| STREET & NUMBER |  
| TOWN/CITY | POST CODE |  
| COUNTRY |  

**ACCOUNT HOLDER’S DATA**

| ACCOUNT HOLDER |  
| STREET & NUMBER |  
| TOWN/CITY | POST CODE |  
| COUNTRY |  

| SIGNATURE OF ACCOUNT HOLDER (Obligatory) | DATE (Obligatory) |  

---

10 This does not refer to the type of account. The account name is usually the one of the account holder. However, the account holder may have chosen a different name to its bank account.

11 Fill in the IBAN Code (International Bank Account Number) if it exists in the country where your bank is established.
6.3 Declaration on honour – exclusion criteria

Hereby, I / we, acting as legal representative(s) of above-mentioned tenderer, declare that the tenderer does not find himself in one of the following situations:

1) The tenderer or one of its ‘directors [1]’ was found guilty following a conviction by final judgement for one of the following offences:
   1° involvement in a criminal organisation
   2° corruption
   3° fraud
   4° terrorist offences, offences linked related to terrorist activities or incitement to commit such offence, collusion or attempt to commit such an offence
   5° money laundering or terrorist financing
   6° child labour and other trafficking in human beings
   7° employment of foreign citizens under illegal status
   8° creating a shell company.

2) The counterparty which fails to fulfil his obligations relating to the payment of taxes or social security contributions for an amount in excess of EUR 3 000, except if the counterparty can demonstrate that a contracting authority owes him one or more unquestionable and due debts which are free of all foreseeable liabilities. These debts are at least of an amount equal to the one for which he is late in paying outstanding tax or social charges.

3) The counterparty who is in a state of bankruptcy, liquidation, cessation of activities, judicial reorganisation or has admitted bankruptcy or is the subject of a liquidation procedure or judicial reorganisation, or in any similar situation resulting from a procedure of the same kind existing under other national regulations;

4) When Enabel can demonstrate by any appropriate means that the counterparty or any of its directors has committed serious professional misconduct which calls into question his integrity.

Are also considered such serious professional misconduct:
   a. A breach of Enabel’s Policy regarding sexual exploitation and abuse – June 2019
   b. A breach of Enabel’s Policy regarding fraud and corruption risk management – June 2019
   c. A breach of a regulatory provision in applicable local legislation regarding sexual harassment in the workplace
   d. The counterparty was seriously guilty of misrepresentation or false documents when providing the information required for verification of the absence of grounds for exclusion or the satisfaction of the selection criteria, or concealed this information
   e. Where Enabel has sufficient plausible evidence to conclude that the counterparty has committed acts, entered into agreements or entered into arrangements to distort competition

The presence of this counterparty on one of Enabel’s exclusion lists as a result of such an act/agreement/arrangement is considered to be sufficiently plausible an element.
5) When a conflict of interest cannot be remedied by other, less intrusive measures;

6) When significant or persistent failures by the counterparty were detected during the execution of an essential obligation incumbent on him in the framework of a previous contract, a previous contract placed with another contracting authority, when these failures have given rise to measures as of right, damages or another comparable sanction. Also, failures to respect applicable obligations regarding environmental, social and labour rights, national law, labour agreements or international provisions on environmental, social and labour rights are considered ‘significant’.

The presence of the counterparty on the exclusion list of Enabel because of such a failure serves as evidence.

7) Restrictive measures have been taken vis-à-vis the counterparty with a view of ending violations of international peace and security such as terrorism, human-rights violations, the destabilisation of sovereign states and deproliferation of weapons of mass destruction.

The counterparty or one of its directors are on the lists of persons, groups or entities submitted by the United Nations, the European Union and Belgium for financial sanctions:

For the United Nations, the lists can be consulted at the following address:
https://finances.belgium.be/fr/tresorerie/sanctions-financieres/sanctions-internationales-nations-unies

For the European Union, the lists can be consulted at the following address:
https://finances.belgium.be/fr/tresorerie/sanctions-financieres/sanctions-europ%C3%A9ennes-ue
https://eeas.europa.eu/headquarters/headquarters-homepage/8442/consolidated-list-sanctions_en

For Belgium:
https://finances.belgium.be/fr/sur_le_spf/structure_et_services/administrations_generales/tr%C3%A9sorrie/contr%C3%B4le-des-instruments-1-2

Place, date
6.4 Integrity statement for the tenderers

Hereby, I / we, acting as legal representative(s) of above-mentioned tenderer, declare the following:

- Neither members of administration or employees, or any person or legal person with whom the tenderer has concluded an agreement in view of performing the public contract, may obtain or accept from a third party, for themselves or for any other person or legal person, an advantage appreciable in cash (for instance, gifts, bonuses or any other kind of benefits), directly or indirectly related to the activities of the person concerned for the account of Enabel.

- The board members, staff members or their partners have no financial or other interests in the businesses, organisations, etc. that have a direct or indirect link with Enabel (which could, for instance, bring about a conflict of interests).

- I have / we have read and understood the articles about deontology and anti-corruption included in the Tender Documents (see 1.7.), as well as Enabel’s Policy regarding sexual exploitation and abuse of June 2019 and Enabel’s Policy regarding fraud and corruption risk management of June 2019 and I / we declare fully endorsing and respecting these articles.

If above-mentioned public contract is awarded to the tenderer, I/we declare, moreover, agreeing with the following provisions:

- In order to avoid any impression of risk of partiality or connivance in the follow-up and control of the performance of the public contract, it is strictly forbidden to the public contractor (i.e. members of the administration and workers) to offer, directly or indirectly, gifts, meals or any other material or immaterial advantage, of whatever value, to the employees of Enabel who are concerned, directly or indirectly, by the follow-up and/or control of the performance of the public contract, regardless of their hierarchical rank.

- Any (public) contract will be terminated, once it appears that contract awarding or contract performance would have involved the obtaining or the offering of the above-mentioned advantages appreciable in cash.

- Any failure to comply with one or more of the deontological clauses will be considered as a serious professional misconduct which will lead to the exclusion of the contractor from this and other public contracts for Enabel.

- The public contractor commits to supply, upon the demand of the contracting authority, any supporting documents related to the performance conditions of the contract. The contracting authority will be allowed to proceed to any control, on paperwork or on site, which it considers
necessary to collect evidence to support the presumption of unusual commercial expenditure.

Finally, the tenderer takes cognisance of the fact that Enabel reserves the right to lodge a complaint with the competent legal instances for all facts going against this statement and that all administrative and other costs resulting are borne by the tenderer.

Signature preceded by ‘read and approved’, in writing, and indication of name and function of the person signing:

........................................

Place, date

6.5 Power of attorney

The tenderer shall include in his tender the power of attorney empowering the person signing the tender on behalf of the company, joint venture or consortium. In case of a joint venture, the joint tender must specify the role of each member of the tendering party. A group leader must be designated and the power of attorney must be completed accordingly.

6.6 Certification of registration and / or legal status

The tenderer shall include in his tender copies of the most recent documents\(^\text{12}\) showing the legal status and place of registration of the tenderer’s headquarters (certificate of incorporation or registration...).

6.7 Certification of clearance with regards to the payments of social security contributions

The tenderer shall include in his tender a recent certification\(^\text{12}\) from the competent authority stating that he is in order with its obligations with regards to the payments of social security contributions that apply by law in the country of establishment.

6.8 Certification of clearance with regards to the payments of applicable taxes

The tenderer shall include in his tender a recent certification\(^\text{12}\) (up to 1 year) from the competent authority stating that the tender is in order with the payment of applicable taxes that apply by law in the country of establishment.

\(^{12}\) In case of a joint venture, the certificate must be submitted for all members of the tendering party.
6.9 References of similar services

For each lot, the tenderer must provide in his offer the list of **two (2) similar services performed in the last three (3) years**, including the amount involved and the relevant dates, and the public or private bodies on behalf of which they were carried out showing that the tenderer has experience in performing those works.

<table>
<thead>
<tr>
<th>Description of the main similar works and location</th>
<th>Amount involved</th>
<th>Completion date in the last 3 years</th>
<th>Name of the public or private bodies</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

For each of the projects listed, the tenderer must provide in his offer the **certificates of completion** (statement or certificate without major reservation) and / or any supporting documents (contracts, invoices...) approved by the entity which awarded the contract.
### 6.10 Financial offer & tender form

By submitting this tender, the tenderer commits to performing this public contract in conformity with the provisions of the Tender Specifications and explicitly declares accepting all conditions listed in the Tender Specifications and renounces any derogatory provisions such as his own general sales conditions.

The unit prices and the global prices for each item in the inventory are established relative to the value of these items in relation to the total value of the tender. All general and financial costs as well as the profits are distributed between the various items in proportion to their weight.

The value-added tax is a special item of the inventory, to be added to the tender value. The tenderer commits to performing the public contract in accordance with the provisions of the Tender Specifications for the following prices, given in euros:

<table>
<thead>
<tr>
<th>Description</th>
<th>Prices in Euro excl. VAT</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LOT 1</strong></td>
<td></td>
</tr>
<tr>
<td>Phase I</td>
<td></td>
</tr>
<tr>
<td>Phase II</td>
<td></td>
</tr>
<tr>
<td>Phase III</td>
<td></td>
</tr>
<tr>
<td><strong>Total price excl. VAT</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

VAT %........

<table>
<thead>
<tr>
<th>Description</th>
<th>Unit Prices in Euro excl. VAT</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LOT 2</strong></td>
<td></td>
</tr>
<tr>
<td>Phase IV</td>
<td></td>
</tr>
<tr>
<td><strong>Total price excl. VAT</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

VAT %........

Name and first name: ..........................................................

Duly authorised to sign this tender on behalf of: ..........................................................

Place and date: ..........................................................

Signature: ..................